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```
            SECURITIES AND EXCHANGE COMMISSION
                        Washington, D.C.
                        20549
                    FORM 10-Q
                QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF
                THE SECURITIES EXCHANGE ACT OF 1934
For the quarter ended Commission File
                    UNIFIRST CORPORATION
                (Exact name of registrant as specified in its charter)
        Massachusetts 04-2103460
(State of Incorporation) (IRS Employer ID Number)
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                    6 8 \text { Jonspin Road}
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                    6 8 \text { Jonspin Road}
                Wilmington, Massachusetts 01887
                Wilmington, Massachusetts 01887
        (Address of principal executive offices)
        (Address of principal executive offices)
            Registrant's telephone number: (978) 658-8888
            Registrant's telephone number: (978) 658-8888
    Indicate by check mark whether the registrant (1) has filed all reports required
to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during
the preceeding 12 months (or for such shorter period that the registrant was
required to file such reports), and (2) has been subject to such filing
requirements for the past 90 days.
Yes [X] No [ ]

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The number of outstanding shares of the registrant's Common Stock and Class B
Common Stock as of April 1, 1998 were \(10,203,864\) and 10,306,744 respectively.

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PART 1 - FINANCIAL INFORMATION

FORM 10-Q
UNIFIRST CORPORATION AND SUBSIDIARIES
CONDENSED BALANCE SHEETS
(unaudited)
February 28, 1998 August 30, 1997* March 1, 1997
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline & \multicolumn{2}{|l|}{February 28, 1998} & \multicolumn{2}{|l|}{August 30, 1997*} & \multicolumn{2}{|l|}{March 1, 1997} \\
\hline \multicolumn{7}{|l|}{Assets} \\
\hline \multicolumn{7}{|l|}{Current assets:} \\
\hline Cash & \$ & 7,177,000 & \$ & 4,054,000 & \$ & 7,186,000 \\
\hline Receivables & & 41,718,000 & & 39,431,000 & & 38,419,000 \\
\hline Inventories & & 20,671,000 & & 19,497,000 & & 19,454,000 \\
\hline Rental merchandise in service & & 40,518,000 & & 40,013,000 & & 38,833,000 \\
\hline Prepaid expenses & & 147,000 & & 149,000 & & 130,000 \\
\hline Total current assets & & 10,231,000 & & 03,144,000 & & 04,022,000 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|}
\hline \multicolumn{4}{|l|}{Property and equipment:} \\
\hline Land, buildings and leasehold improvements & 145,361,000 & 137,281,000 & 129,005,000 \\
\hline Machinery and equipment & 155,583,000 & 142,242,000 & 130,402,000 \\
\hline Motor vehicles & 38,523,000 & 37,276,000 & 33,814,000 \\
\hline \multirow[b]{2}{*}{Less - accumulated depreciation} & 339,467,000 & 316,799,000 & 293,221,000 \\
\hline & 137,595,000 & 128,532,000 & 120,947,000 \\
\hline & 201,872,000 & 188,267,000 & 172,274,000 \\
\hline \multirow[t]{2}{*}{Other assets} & 48,336,000 & 48,215,000 & 46,006,000 \\
\hline & \$360,439,000 & \$339,626,000 & \$322,302,000 \\
\hline \multicolumn{4}{|l|}{Liabilities and Shareholders' Equity} \\
\hline \multirow[t]{2}{*}{\begin{tabular}{l}
Current liabilities: \\
Current maturities of long-term obligations Notes payable
\end{tabular}} & & \multirow[b]{2}{*}{\[
\begin{aligned}
& \$ \quad 1,040,000 \\
& 3,213,000
\end{aligned}
\]} & \multirow[b]{2}{*}{\[
\begin{array}{ll}
\$ \quad 1,032,000 \\
3,144,000
\end{array}
\]} \\
\hline & \[
2,543,000
\] & & \\
\hline Accounts payable & 14,054,000 & 13,085,000 & 14,423,000 \\
\hline Accrued liabilities & 49,160,000 & 45,637,000 & 41,065,000 \\
\hline Accrued and deferred income taxes & 2,189,000 & 2,555,000 & 3,916,000 \\
\hline Total current liabilities & 68,996,000 & 65,530,000 & 63,580,000 \\
\hline Long-term obligations, net of current maturities & 43,005,000 & 39,797,000 & 38,517,000 \\
\hline Deferred income taxes & 17,687,000 & 17,107,000 & 16,925,000 \\
\hline \multicolumn{4}{|l|}{Shareholders' equity:} \\
\hline Preferred stock, \$1.00 par value; 2,000,000 shares authorized; none issued & -- & -- & -- \\
\hline Common stock, \(\$ .10\) par value; \(30,000,000\) shares authorized; issued and outstanding 7,903,864 shares & 790,000 & 790,000 & 789,000 \\
\hline Class B Common stock, \(\$ .10\) par value; \(20,000,000\) shares authorized; issued and outstanding \(12,606,744\) shares & 1,261,000 & 1,261,000 & 1,262,000 \\
\hline Capital surplus & 7,078,000 & 7,078,000 & 7,078,000 \\
\hline Retained earnings & 222,954,000 & 208,949,000 & 194,689,000 \\
\hline Cumulative translation adjustment & \((1,332,000)\) & \((886,000)\) & \((538,000)\) \\
\hline Total shareholders' equity & 230,751,000 & 217,192,000 & 203,280,000 \\
\hline & \$360,439,000 & \$339,626,000 & \$322,302,000 \\
\hline
\end{tabular}
* Condensed from audited financial statements

The accompanying notes are an integral part of these condensed financial statements.

\section*{3}

FORM 10-Q
UNIFIRST CORPORATION AND SUBSIDIARIES
CONDENSED STATEMENTS OF INCOME
(unaudited)
\begin{tabular}{|c|c|c|c|c|}
\hline & \begin{tabular}{l}
Twenty-six \\
weeks ended \\
February 28, \\
1998
\end{tabular} & \[
\begin{array}{r}
\text { Twenty-six } \\
\text { weeks ended } \\
\text { March 1, } \\
1997
\end{array}
\] & Thirteen weeks ended February 28, 1998 & Thirteen weeks ended March 1, 1997 \\
\hline Revenues & \$221,746,000 & \$206,040,000 & \$109,344,000 & \$102,064,000 \\
\hline \multicolumn{5}{|l|}{Costs and expenses:} \\
\hline Operating costs & 135,262,000 & 126,338,000 & 68,937,000 & 64,218,000 \\
\hline Selling and administrative expenses & 49,147,000 & 46,553,000 & 23,750,000 & 23,033,000 \\
\hline Depreciation and amortization & 12,601,000 & 11,192,000 & 6,293,000 & 5,645,000 \\
\hline & 197,010,000 & 184,083,000 & 98,980,000 & 92,896,000 \\
\hline Income from operations & 24,736,000 & 21,957,000 & 10,364,000 & 9,168,000 \\
\hline \multicolumn{5}{|l|}{Interest expense (income):} \\
\hline \begin{tabular}{l}
Interest expense \\
Interest income
\end{tabular} & \[
\begin{gathered}
1,299,000 \\
(133,000)
\end{gathered}
\] & \[
\begin{aligned}
& 1,151,000 \\
& (106,000)
\end{aligned}
\] & \[
\begin{aligned}
& 648,000 \\
& (63,000)
\end{aligned}
\] & \[
\begin{aligned}
& 566,000 \\
& (36,000)
\end{aligned}
\] \\
\hline & 1,166,000 & 1,045,000 & 585,000 & 530,000 \\
\hline Income before income taxes & 23,570,000 & 20,912,000 & 9,779,000 & 8,638,000 \\
\hline Provision for income taxes & 8,485,000 & 7,528,000 & 3,520,000 & 3,109,000 \\
\hline Net income & \$ 15,085,000 & \$ 13,384,000 & \$ 6,259,000 & \$ 5,529,000 \\
\hline
\end{tabular}
Weighted average number of shares outstanding \(\quad 20,510,608 \quad 20,510,608 \quad 20,510,608 \quad 20,510,608\)

The accompanying notes are an integral part of these condensed financial statements.

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\begin{tabular}{|c|c|c|}
\hline \multicolumn{3}{|l|}{FORM 10-Q} \\
\hline \multicolumn{3}{|l|}{UNIFIRST CORPORATION AND SUBSIDIARIES} \\
\hline \multicolumn{3}{|l|}{CONDENSED STATEMENTS OF CASH FLOWS (unaudited)} \\
\hline & Twenty-six weeks ended February 28, 1998 & \[
\begin{array}{r}
\text { Twenty-six } \\
\text { weeks ended } \\
\text { March 1, } \\
1997
\end{array}
\] \\
\hline \multicolumn{3}{|l|}{Cash flows from operating activities:} \\
\hline Net Income & \$ 15,085,000 & \$ 13,384,000 \\
\hline \multicolumn{3}{|l|}{Adjustments:} \\
\hline Depreciation & 10,470,000 & 9,351,000 \\
\hline Amortization of other assets & 2,131,000 & 1,841,000 \\
\hline Receivables & \((2,356,000)\) & \((1,680,000)\) \\
\hline Inventories & \((1,209,000)\) & \((2,437,000)\) \\
\hline Rental merchandise in service & \((566,000)\) & \((623,000)\) \\
\hline Prepaid expenses & 1,000 & \((3,000)\) \\
\hline Accounts payable & 942,000 & 2,700,000 \\
\hline Accrued liabilities & 3,553,000 & 3,698,000 \\
\hline Accrued and deferred income taxes & \((343,000)\) & 241,000 \\
\hline Deferred income taxes & 594,000 & 527,000 \\
\hline Net cash provided by operating activities & 28,302,000 & 26,999,000 \\
\hline & & \\
\hline \multicolumn{3}{|l|}{Cash flows from investing activities:} \\
\hline Acquisition of businesses, net of cash acquired & --- & \((1,677,000)\) \\
\hline Capital expenditures & \((24,335,000)\) & \((21,540,000)\) \\
\hline Other assets, net & \((2,332,000)\) & 487,000 \\
\hline Net cash used in investing activities & \((26,667,000)\) & \((22,730,000)\) \\
\hline \multicolumn{3}{|l|}{Cash flows from financing activities:} \\
\hline Increase in debt & 4,121,000 & 1,789,000 \\
\hline Reduction of debt & \((1,553,000)\) & \((1,218,000)\) \\
\hline Cash dividends paid or payable & \((1,080,000)\) & \((1,079,000)\) \\
\hline Net cash provided by (used in) financing activities & 1,488,000 & \((508,000)\) \\
\hline Net increase in cash & 3,123,000 & 3,761,000 \\
\hline Cash at beginning of period & 4,054,000 & 3,425,000 \\
\hline Cash at end of period & \$ 7,177,000 & \$ 7,186,000 \\
\hline
\end{tabular}

Supplemental disclosure of cash flow information:
\begin{tabular}{|c|c|c|c|c|}
\hline Interest paid & \$ & 1,321,000 & \$ & 1,138,000 \\
\hline Income taxes paid & \$ & 8,271,000 & \$ & 6,766,000 \\
\hline
\end{tabular}

The accompanying notes are an integral part of these condensed financial statements.

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FORM 10-Q
UNIFIRST CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED FINANCIAL STATEMENTS

FOR THE TWENTY-SIX WEEKS ENDED FEBRUARY 28, 1998
without audit, pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations; however, the Company believes that the information furnished reflects all adjustments which are, in the opinion of management, necessary to a fair statement of results for the interim period. It is suggested that these condensed financial statements should be read in conjunction with the financial statements and the notes, thereto, included in the Company's latest annual report.
2. From time to time, the Company is subject to legal proceedings and claims arising from the conduct of their business operations, including personal injury, customer contract, employment claims and environmental matters. In the opinion of management, such proceedings and claims are not likely to result in losses which would have a material adverse effect upon the financial position or results of operations of the Company.
3. As previously announced Mr. Aldo Croatti, Chairman of the Company's Board of Directors, sold \(2,300,000\) shares of Common Stock pursuant to an underwritten offering with William Blair \& Company, L.L.C. Since all of the shares were sold by Mr. Croatti, the Company did not receive any of the proceeds from such sale.

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\title{
FORM 10-Q \\ UNIFIRST CORPORATION AND SUBSIDIARIES \\ MANAGEMENT'S DISCUSSION AND ANALYSIS OF RESULTS OF OPERATIONS AND FINANCIAL CONDITION
}

FOR THE TWENTY-SIX WEEKS ENDED FEBRUARY 28, 1998

\section*{RESULTS OF OPERATIONS}

TWENTY-SIX WEEKS OF FISCAL 1998 COMPARED TO TWENTY-SIX WEEKS OF FISCAL 1997
Revenues. Revenues for the first twenty-six weeks of fiscal 1998 increased \(\$ 15.7\) million or \(7.6 \%\) over the first twenty-six weeks of fiscal 1997. This increase can be attributed to growth from existing operations (5.6\%), acquisitions (1.0\%) and price increases (1.0\%). Growth from existing operations was primarily from the conventional uniform rental business. The increase in revenues from acquisitions resulted from three acquisitions made in fiscal 1997 (two in Massachusetts in February and August 1997 and one in Vancouver, British Columbia in April 1997).

Operating Costs. Operating costs increased to \(\$ 135.3\) million for the first half of fiscal 1998 as compared with \(\$ 126.3\) million for the same period of fiscal 1997 as a result of costs associated with increased revenues, but declined to \(61.0 \%\) from \(61.3 \%\) as a percentage of revenues for these periods. The improvement in operating costs as a percentage of revenues was due primarily to the Company's continued focus on cost control.

Selling and Administrative Expenses. The Company's selling and administrative expenses increased to \(\$ 49.1\) million for the first twenty-six weeks of fiscal 1998 as compared with \(\$ 46.6\) million for the same period in fiscal 1997, but declined to \(22.2 \%\) from \(22.6 \%\) of revenues, respectively. The increase in the amount of selling and administrative expenses was primarily attributable to increased sales personnel and other costs to support the Company's increased revenues. The decrease in selling and administrative expense as a percentage of revenues was primarily due to the Company's ongoing focus on controlling costs.

Depreciation and Amortization. The Company's depreciation and amortization expense increased to \(\$ 12.6\) million, or \(5.7 \%\) of revenues, for the first half of fiscal 1998 as compared with \(\$ 11.2\) million, or \(5.4 \%\) of revenues, for the same period in fiscal 1997. This increase was due primarily to increased capital expenditures for information systems hardware and software to upgrade certain of
its Company-wide systems.

Net Interest Expense. Net interest expense was \(\$ 1.2\) million for the first twenty-six weeks of fiscal 1998 as compared to \(\$ 1.0\) million in the same period of fiscal 1997. The increase is attributable primarily to higher debt levels in fiscal 1998. Net interest expense was \(0.5 \%\) of revenues for each period.

Income Taxes. The Company's effective income tax rate was \(36.0 \%\) in both periods.

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FORM 10-Q
UNIFIRST CORPORATION AND SUBSIDIARIES

MANAGEMENT'S DISCUSSION AND ANALYSIS OF RESULTS
OF OPERATIONS AND FINANCIAL CONDITION
(continued)
FOR THE TWENTY-SIX WEEKS ENDED FEBRUARY 28, 1998

RESULTS OF OPERATIONS (continued)

THIRTEEN WEEKS ENDED FEBRUARY 28, 1998 COMPARED TO THIRTEEN WEEKS ENDED MARCH 1, 1997

Revenues. Fiscal 1998 second quarter revenues increased \(\$ 7.3\) million or \(7.1 \%\) over the fiscal 1997 second quarter. This increase can be attributed to growth from existing operations (5.1\%), acquisitions (1.0\%) and price increases (1.0\%). Growth from existing operations was primarily from the conventional uniform rental business. The increase in revenues from acquisitions resulted from the three acquisitions made in fiscal 1997 discussed above.

Operating Costs. Operating costs increased to \(\$ 68.9\) million for the second quarter of fiscal 1998 as compared with \(\$ 64.2\) million for the same period of fiscal 1997 as a result of costs associated with increased revenues. The Company's operating costs as a percentage of revenues increased slightly to \(63.0 \%\) from \(62.9 \%\) for the second quarter of fiscal 1998 and 1997 , respectively.

Selling and Administrative Expenses. The Company's selling and administrative expenses increased slightly, to \(\$ 23.8\) million from \(\$ 23.0\) million, for the second quarter of fiscal 1998 and fiscal 1997, respectively. As a percent of revenues, the fiscal 1998 second quarter was \(21.7 \%\) as compared to \(22.6 \%\) in the second quarter of fiscal 1997. The decrease in selling and administrative expense as a percentage of revenues was primarily attributable to the Company's ongoing focus on controlling costs.

Depreciation and Amortization. The Company's depreciation and amortization expense increased to \(\$ 6.3\) million, or \(5.8 \%\) of revenues, for the second quarter of fiscal 1998 as compared with \(\$ 5.6\) million, or \(5.5 \%\) of revenues, for the same period in fiscal 1997. This increase was due primarily to increased capital expenditures for information systems hardware and software to upgrade certain of its Company-wide systems.

Net Interest Expense. Net interest expense was \(\$ 585,000\) in the second quarter of fiscal 1998 as compared to \(\$ 530,000\) in the same period of fiscal 1997. The increase is attributable primarily to higher debt levels in the fiscal 1998 quarter. Net interest expense was \(0.5 \%\) of revenues for each period.

Income Taxes. The Company's effective income tax rate was \(36.0 \%\) in both periods.

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FORM 10-Q
UNIFIRST CORPORATION AND SUBSIDIARIES

OF OPERATIONS AND FINANCIAL CONDITION
(continued)
FOR THE TWENTY-SIX WEEKS ENDED FEBRUARY 28, 1998

LIQUIDITY AND CAPITAL RESOURCES

Shareholders' equity at February 28, 1998 was \(\$ 230.8\) million, \(84.0 \%\) of total capitalization, indicating the overall strength of the Company's balance sheet.

During the twenty-six weeks ended February 28, 1998 net cash provided by operating activities, \(\$ 28.3\) million, was primarily used to fund current capital expenditures, \(\$ 24.3\) million, and pay cash stock dividends.

The Company had \(\$ 7.2\) million in cash and \(\$ 22.6\) million available on its \(\$ 60\) million unsecured line of credit with two banks as of February 28, 1998. The Company believes its generated cash from operations and the Company's borrowing capacity will adequately cover its foreseeable capital requirements.

\section*{EFFECTS OF INFLATION}

Inflation has had the effect of increasing the reported amounts of the Company's revenues and costs. The Company uses the last-in, first-out (LIFO) method to value a significant portion of inventories. This method tends to reduce the amount of income due to inflation included in the Company's results of operations. The Company believes that, through increases in its prices and productivity improvements, it has been able to recover increases in costs and expenses attributable to inflation.

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PART II - OTHER INFORMATION
FORM 10-Q
UNIFIRST CORPORATION AND SUBSIDIARIES
ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS
Registrant's Annual Meeting of Shareholders was held on January 13, 1998. Cynthia Croatti and Reynold L. Hoover were reelected to the Board of Directors. With respect to Ms. Croatti, \(7,335,227\) shares of Common Stock and 12,605,544 shares of Class B Common Stock were voted for her election and 166,581 shares of Common Stock were voted against her election. With respect to Mr. Hoover, \(7,331,307\) shares of Common Stock were voted for his election and 170,501 shares of Common Stock were voted against his election.

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K
(a) Exhibits:
(27) Financial Data Schedule
(b) Reports on Form 8-K: None

\section*{SIGNATURES}

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf of the undersigned thereunto duly authorized.

UNIFIRST CORPORATION
/s/ RONALD D. CROATTI
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Ronald D. Croatti
Vice Chairman, President and
Chief Executive Officer

Date: April 14, 1998
/s/ JOHN B. BARTLETT
John B. Bartlett
Senior Vice President and Chief Financial Officer
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