#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

## FORM 8-K

## CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): January 8, 2025



UNIFIRST CORPORATION (Exact name of registrant as specified in its charter)

Massachusetts (State or other jurisdiction of incorporation) 001-08504

(Commission File Number)

04-2103460 (IRS Employer Identification No.)

68 Jonspin Road, Wilmington, Massachusetts (Address of Principal Executive Offices) 01887 (Zip Code)

Registrant's Telephone Number, Including Area Code: (978) 658-8888

Not Applicable

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instructions A.2. below):

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

□ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

□ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading symbol(s)	Name of each exchange on which registered
Common Stock, \$0.10 par value per share	UNF	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§ 230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§ 240.12b-2 of this chapter).

Emerging growth company  $\Box$ 

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

### Item 2.02 Results of Operations and Financial Condition.

On January 8, 2025, UniFirst Corporation (the "Company") issued a press release ("Press Release") announcing financial results for the first quarter of fiscal 2025, which ended on November 30, 2024. A copy of the Press Release is attached as Exhibit 99 to this Current Report on Form 8-K and is incorporated herein by reference.

The information in this Item 2.02, including the exhibit attached hereto, shall not be deemed "filed" for any purpose, including for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to the liabilities of that Section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Exchange Act, regardless of any general incorporation language in such filing.

### Item 9.01 Financial Statements and Exhibits.

# (d) Exhibits

Exhibit	
Number	Description
99	Press release of the Company dated January 8, 2025
104	Cover Page Interactive Data File (embedded within the Inline XBRL document).

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: January 8, 2025

### UNIFIRST CORPORATION

By: <u>/s/ Steven S. Sintros</u> Steven S. Sintros President and Chief Executive Officer

By: /s/ Shane O'Connor

Shane O'Connor Executive Vice President and Chief Financial Officer Investor Relations Contact Shane O'Connor, Executive Vice President & CFO UniFirst Corporation 978-658-8888 shane\_oconnor@unifirst.com

# **UNIFIRST ANNOUNCES FINANCIAL RESULTS FOR THE FIRST QUARTER OF FISCAL 2025**

Wilmington, MA – January 8, 2025 – UniFirst Corporation (NYSE: UNF) (the "Company," "UniFirst" or "we") today reported results for its first quarter ended November 30, 2024 as compared to the corresponding period in the prior fiscal year:

#### Q1 2025 Financial Highlights

- Consolidated revenues for the first quarter increased 1.9% to \$604.9 million.
- Operating income was \$55.5 million, an increase of 4.5%.
- The quarterly tax rate increased to 25.6% compared to 23.4% in the prior year.
- Net income increased to \$43.1 million from \$42.3 million in the prior year, or 1.8%.
- Diluted earnings per share increased to \$2.31 from \$2.26 in the prior year, or 2.2%.
- Adjusted EBITDA increased to \$94.0 million compared to \$88.7 million in the prior year, or 5.9%.

The Company's financial results for the first quarter of fiscal 2025 and 2024 included approximately \$2.5 million and \$2.9 million, respectively, of costs directly attributable to its customer relationship management ("CRM") computer system and enterprise resource planning ("ERP") projects. The Company refers to the CRM and ERP projects together as its "Key Initiatives". The effect of these items on the first quarter of fiscal 2025 and 2024 combined to decrease:

- Both operating income and Adjusted EBITDA by \$2.5 million and \$2.9 million, respectively.
- Net income by \$1.8 million and \$2.4 million, respectively.
- Diluted earnings per share by \$0.09 and \$0.12, respectively.

Steven Sintros, UniFirst President and Chief Executive Officer, said, "We are pleased with the results from our first quarter, which represent a solid start to our fiscal year. I want to sincerely thank all our Team Partners who continue to *Always Deliver* for each other and our customers as we strive towards our vision of being universally recognized as the best service provider in the industry ...all while living our mission of *Serving the People Who do the Hard Work.*"

#### **Segment Reporting Highlights**

#### Core Laundry Operations

- Revenues for the quarter increased 1.7% to \$532.7 million.
- Organic growth, which excludes the effect of acquisitions and fluctuations in the Canadian dollar, was 1.7%.
- Operating margin increased to 8.1% from 8.0%.
- Adjusted Core Laundry Operations' EBITDA margin increased to 14.8% from 14.4%.

The costs we incurred related to the Key Initiatives were recorded to the Core Laundry Operations' segment, and decreased both the Core Laundry Operations' operating and Adjusted EBITDA margins for the first quarters of fiscal 2025 and 2024 by 0.5% and 0.6%, respectively.

The segment's operating and Adjusted EBITDA margin increases were primarily due to lower merchandise and other operating input costs as a percentage of revenues. These were partially offset by higher healthcare, legal and environmental, and selling costs in the first quarter of fiscal 2025 as a percentage of revenues.

#### **Specialty Garments**

- Revenues for the quarter were \$45.9 million, an increase of 2.9%, which was due primarily to growth in the European and North American nuclear
  operations. Partially offsetting this growth was a decline in the cleanroom operations.
- Operating margin decreased to 26.5% from 27.1% a year ago, primarily a result of increased merchandise costs, production costs and depreciation
  expense as a percentage of revenues.
- Specialty Garments consists of nuclear decontamination and cleanroom operations, and its results can vary significantly due to seasonality and the timing of reactor outages and projects.

#### **Balance Sheet and Capital Allocation**

- Cash, cash equivalents and Short-term investments totaled \$181.0 million as of November 30, 2024.
- The Company had no long-term debt outstanding as of November 30, 2024.
- Cash flow from operating activities increased to \$58.1 million in the first three months of fiscal 2025, an increase of 27.3% over the prior year.
- The Company repurchased 33,605 shares of Common Stock for \$6.4 million in the first quarter of fiscal 2025. As of November 30, 2024, the Company had \$69.8 million remaining under its existing share repurchase authorization.
- Weighted average shares outstanding Diluted for the first quarters of fiscal 2025 and fiscal 2024 were 18.7 million and 18.8 million, respectively.

#### **Financial Outlook**

Mr. Sintros continued, "At this time, we expect our revenues for fiscal 2025 to be between \$2.425 billion and \$2.440 billion. We continue to expect diluted earnings per share to be between \$6.79 and \$7.19. This outlook continues to include an estimated \$16.0 million of costs directly attributable to our Key Initiatives that we anticipate will be expensed in fiscal 2025."

Although there has been a recent decline in the value of the Canadian dollar, this outlook assumes a constant Canadian exchange rate of \$0.74, consistent with our original guidance, due to uncertainty in how the foreign currency will fluctuate over the remainder of the year.

#### **Conference Call Information**

UniFirst Corporation will hold a conference call today at 9:00 a.m. (ET) to discuss its quarterly financial results, business highlights and outlook. A simultaneous live webcast of the call will be available over the Internet and can be accessed at www.unifirst.com.

#### About UniFirst Corporation

Headquartered in Wilmington, Mass., UniFirst Corporation (NYSE: UNF) is a North American leader in the supply and servicing of uniform and workwear programs, facility service products, as well as first aid and safety supplies and services. Together with its subsidiaries, the Company also manages specialized garment programs for the cleanroom and nuclear industries. In addition to partnering with leading brands, UniFirst manufactures its own branded workwear, protective clothing, and floorcare products at its five company-owned ISO-9001-certified manufacturing facilities. With more than 270 service locations, over 300,000 customer locations, and 16,000-plus employee Team Partners, the Company outfits more than 2 million workers every day. For more information, contact UniFirst at 888.296.2740 or visit UniFirst.com.

#### Forward-Looking Statements Disclosure

This public announcement contains forward-looking statements within the meaning of the federal securities laws that reflect the Company's current views with respect to future events and financial performance, including projected revenues, operating margin and earnings per share. Forward-looking statements contained in this public announcement are subject to the safe harbor created by the Private Securities Litigation Reform Act of 1995 and may be identified by words such as "guidance," "outlook," "estimates," "anticipates," "projects," "plans," "expects," "intends," "believes," "seeks," "could," "should," "may," "will," "strategy," "objective," "assume," "strive," "design," "assumption," "vision" or the negative versions thereof, and similar expressions and by the context in which they are used. Such forward-looking statements are based upon our current expectations and speak only as of the date made. Such statements are highly dependent upon a variety of risks, uncertainties and other important factors that could cause actual results to differ materially from those reflected in such forward-looking statements. Such factors include, but are not limited to, uncertainties caused by an economic recession or other adverse economic conditions, including, without limitation, as a result of elevated inflation

or interest rates or extraordinary events or circumstances such as geopolitical conflicts like the conflict between Russia and Ukraine and, disruption in the Middle East, and their impact on our customers' businesses and workforce levels, disruptions of our business and operations, including limitations on, or closures of, our facilities, or the business and operations of our customers or suppliers in connection with extraordinary events or circumstances uncertainties regarding our ability to consummate acquisitions and successfully integrate acquired businesses, and the performance of such businesses, uncertainties regarding any existing or newly-discovered expenses and liabilities related to environmental compliance and remediation, any adverse outcome of pending or future contingencies or claims, our ability to compete successfully without any significant degradation in our margin rates, seasonal and quarterly fluctuations in business levels, our ability to preserve positive labor relationships and avoid becoming the target of corporate labor unionization campaigns that could disrupt our business, the effect of currency fluctuations on our results of operations and financial condition, our dependence on third parties to supply us with raw materials, which such supply could be severely disrupted as a result of extraordinary events or circumstances such as the conflict between Russia and Ukraine, any loss of key management or other personnel, increased costs as a result of any changes in federal, state, international or other laws, rules and regulations or governmental interpretation of such laws, rules and regulations, uncertainties regarding, or adverse impacts from continued high price levels of natural gas, electricity, fuel and labor or increases in such costs, the negative effect on our business from sharply depressed oil and natural gas prices, the continuing increase in domestic healthcare costs, increased workers' compensation claim costs, increased healthcare claim costs, our ability to retain and grow our customer base, demand and prices for our products and services, fluctuations in our Specialty Garments business, political or other instability, supply chain disruption or infection among our employees in Mexico and Nicaragua where our principal garment manufacturing plants are located, our ability to properly and efficiently design, construct, implement and operate a new enterprise resource planning computer system, interruptions or failures of our information technology systems, including as a result of cyber-attacks, additional professional and internal costs necessary for compliance with any changes in or additional Securities and Exchange Commission (the "SEC"), New York Stock Exchange and accounting or other rules, including, without limitation, recent rules adopted by the SEC regarding climate-related and cybersecurity-related disclosures, strikes and unemployment levels, our efforts to evaluate and potentially reduce internal costs, the impact of foreign trade policies and tariffs or other impositions on imported goods on our business, results of operations and financial condition, our ability to successfully implement our business strategies and processes, including our capital allocation strategies, our ability to successfully remediate the material weaknesses in internal control over financial reporting disclosed in our Annual Report on Form 10-K for the year ended August 31, 2024 and the other factors described under Part I, Item 1A. "Risk Factors" and elsewhere in our Annual Report on Form 10-K for the year ended August 31, 2024, Part II, Item 1A. "Risk Factors" and elsewhere in our subsequent Quarterly Reports on Form 10-Q and in our other filings with the SEC. We undertake no obligation to update any forward-looking statements to reflect events or circumstances arising after the date on which they are made.

# Consolidated Statements of Income (Unaudited)

(In thousands, except per share data)	 November 30, 2024	November 25, 2023
Revenues	\$ 604,908	\$ 593,525
Operating expenses:		
Cost of revenues (1)	381,054	383,796
Selling and administrative expenses (1)	133,515	122,859
Depreciation and amortization	34,808	33,733
Total operating expenses	 549,377	 540,388
	 J-7,5,77	 540,500
Operating income	 55,531	 53,137
Other (income) expense:		
Interest income, net	(2,695)	(2,834
Other expense, net	290	716
Total other income, net	 (2,405)	 (2,118
Income before income taxes	57,936	55,255
Provision for income taxes	 14,831	 12,930
Net income	\$ 43,105	\$ 42,325
Income per share – Basic:		
Common Stock	\$ 2.41	\$ 2.35
Class B Common Stock	\$ 1.93	\$ 1.88
Income per share – Diluted:		
Common Stock	\$ 2.31	\$ 2.26
Income allocated to – Basic:		
Common Stock	\$ 36,213	\$ 35,566
Class B Common Stock	\$ 6,892	\$ 6,759
Income allocated to – Diluted:		
Common Stock	\$ 43,105	\$ 42,325
Weighted average shares outstanding – Basic:		
Common Stock	15,012	15,111
Class B Common Stock	3,574	3,590
Weighted average shares outstanding – Diluted:		
Common Stock	18,666	18,769

(1) Exclusive of depreciation on the Company's property, plant and equipment and amortization on its intangible assets.

# Condensed Consolidated Balance Sheets (Unaudited)

Assets         S         Intervent assets:           Cash and cash equivalents         \$         166,246         \$         161,571           Short-term investments         14,734         13,505           Receivables, elt         281,542         278,851           Inventories         155,098         155,508           Rental merchandise in service         234,353         237,969           Prepaid taxes         7,608         14,4933           Prepaid expenses and other current assets         56,816         51,979           Total current assets         916,397         915,676           Propaid taxes         916,397         915,676           Propaid taxes         916,397         915,676           Operating lease right-of-use assets, net         114,430         119,999           Deferred income taxed other intangible assets, net         64,921         66,682           Otal assets         \$         2,701,752         \$         2,666,82           Current assets         \$         3,701,752         \$         2,666,82           Otal current labilities and shareholders' equity         \$         8,64,68         \$ 92,509           Accounts payale         \$         8,64,68         \$ 92,509           A	(In thousands)	November	November 30, 2024		
Cash and cash equivalents         \$         166,246         \$         161,571           Short-term investments         14,734         13,505           Receivables, net         281,542         278,851           Inventories         155,098         155,098           Rental merchandise in service         234,353         237,969           Prepaid expenses and other current assets         7,608         14,893           Total current assets         56,816         51,979           Total current assets         916,397         915,676           Properly, plant and equipment, net         802,571         801,612           Goodwill         649,890         644,853           Operating lease right-of-use assets, net         114,430         119,999           Deferred income taxes         804         833           Operating lease right-of-use assets, net         152,739         142,761           Total assets         \$         2,701,752         \$         2,696,413           Liabilities and shareholders' equity	Assets				
Short-term investments         14,734         13,505           Receivables, net         281,542         278,851           Inventories         155,098         155,098           Rental merchandise in service         234,353         237,969           Prepaid taxes         7,608         14,893           Prepaid taxes         7,608         14,893           Propaid taxes         56,816         51,979           Total current assets         56,816         51,979           Total current assets         916,397         915,576           Goodwill         649,890         648,850           Customer contracts and other intangible assets, net         649,890         6648,850           Operating lease right-of-use assets, net         649,211         66,682           Oter assets         5         2,701,752         \$ 2,696,413           Total assets         156,445         170,240         144,761           Current liabilities:         -         -         4477           Accounts payable         \$ 86,468         \$ 92,509           Accrued liabilities:         -         -         4477           Operating lease liabilities:         -         -         4477           Operating lease liabilit	Current assets:				
Receivables, net         281,542         278,851           Inventories         155,098         155,098           Rental merchandise in service         234,353         237,969           Prepaid taxes         7,608         14,893           Prepaid expenses and other current assets         56,816         51,979           Total current assets         916,397         915,577           Property, plant and equipment, net         802,571         801,612           Goodwill         649,890         648,850           Outstomer contracts and other intangible assets, net         64,921         66,682           Other assets         122,739         142,761           Total assets         \$         2,701,752         \$         2,696,413           Valiaties and shareholders' equity         112,739         142,761         112,761         112,761           Total assets         \$         2,701,752         \$         2,696,413           Valiaties and shareholders' equity         2,609,413         142,761         170,240           Accrued liabilities:         *         447         170,985         182,441           Total assets         260,988         281,437         20,040         260,988         281,437           Con		\$	166,246	\$	161,571
Inventories         155,098         155,098         155,098           Rental merchandise in service         234,353         237,969           Prepaid taxes         7,608         14,893           Prepaid expenses and other current assets         56,816         51,979           Total current assets         916,397         915,576           Property, plant and equipment, net         802,571         801,612           Goodwill         649,890         648,850           Customer contracts and other intangible assets, net         114,430         119,999           Deferred income taxes         804         833           Operating lease right-of-use assets, net         64,921         66,682           Other assets         152,739         142,761           Total assets         \$ 2,701,752         \$ 2,696,413           Liabilities and shareholders' equity         2,686,468         \$ 92,509           Accrued takes         -         447           Operating lease liabilities, current         17,985         182,411           Total current liabilities:         260,898         281,437           Cournent labilities         260,898         281,437           Total current liabilities         135,105         132,496	Short-term investments		14,734		13,505
Rental merchandise in service         234,353         237,969           Prepaid taxes         7,608         14,893           Prepaid taxes         56,816         51,979           Total current assets         916,397         915,676           Propoid taxes         916,397         915,676           Propoid taxes         916,397         915,676           Ocodwill         649,890         643,850           Customer contracts and other intangible assets, net         114,430         119,999           Deferred income taxes         804         833           Operating lease right-of-use assets, net         152,739         142,761           Total assets         52,701,752         \$ 2,696,413           Labilities and shareholders' equity         226,896         234,345           Current liabilities:         5         2,701,752         \$ 2,696,413           Labilities and shareholders' equity         226,898         2,814,317         170,424           Accrued taxes         -         -         447           Operating lease liabilities, current         17,985         182,441         170,240           Accrued taxes         -         -         447           Operating lease liabilities         260,898         2	Receivables, net		281,542		278,851
Prepaid taxes         7,608         14,893           Prepaid expenses and other current assets         56,816         51,979           Total current assets         916,397         915,676           Property, plant and equipment, net         802,571         801,612           Goodwill         649,890         644,850           Customer contracts and other intangible assets, net         114,430         119,999           Deferred income taxes         804         833           Operating lease right-of-use assets, net         64,921         66,682           Other assets         152,739         142,761           Total assets         \$ 2,701,752         \$ 2,696,413           Liabilities and shareholders' equity         26,668         \$ 92,509           Accrured liabilities         156,445         170,240           Accrured liabilities, current         17,985         18,2411           Total current liabilities         260,898         281,437           Long-term liabilities         122,597         123,401           Accrured Tabilities         122,597         123,401           Accrured and deferred income taxes         135,105         132,496           Operating lease liabilities         156,815         587,902           Sh	Inventories		155,098		156,908
Prepaid expenses and other current assets         56,816         51,979           Total current assets         916,397         915,676           Property, plant and equipment, net         802,571         801,612           Goodwill         649,890         648,850           Customer contracts and other intangible assets, net         114,430         119,999           Deferred income taxes         804         833           Operating lease right-of-use assets, net         64,921         66,682           Other assets         152,739         142,761           Total assets         \$         2,701,752         \$         2,696,413           Liabilities:         assets         156,445         170,240           Accrued liabilities:         -         -         447           Operating lease liabilities, current         17,985         18,241           Total current liabilities:         -         -         447           Operating lease liabilities         122,597         123,401           Accrued liabilities         122,597         123,401           Accrued and deferred income taxes         135,105         132,496           Operating lease liabilities         588,105         587,902           Shareholders' equity:	Rental merchandise in service		234,353		237,969
Total current assets         916,397         915,676           Property, plant and equipment, net         802,571         801,612           Goodwill         649,890         648,850           Customer contracts and other intangible assets, net         114,430         119,999           Deferred income taxes         804         833           Operating lease right-of-use assets, net         64,921         66,682           Other assets         152,739         142,761           Total assets         \$ 2,701,752         \$ 2,696,413           Liabilities:         \$ 2,701,752         \$ 2,696,413           Accounds payable         \$ 86,468         \$ 92,509           Accound taxes         -         447           Operating lease liabilities:         -         447           Accound taxes         -         -         447           Operating lease liabilities         17,985         18,241           Total current liabilities         -         -         447           Operating lease liabilities         -         -         447           Operating lease liabilities         122,597         123,401           Accrued and deferred income taxes         135,105         132,496           Operating lease liabilit	Prepaid taxes		7,608		14,893
Property, plant and equipment, net         802,571         801,612           Goodwill         649,890         648,850           Customer contracts and other intangible assets, net         114,430         119,999           Deferred income taxes         804         833           Operating lease right-of-use assets, net         64,921         66,682           Other assets         152,739         142,761           Total assets         \$ 2,701,752         \$ 2,696,413           Liabilities and shareholders' equity         \$ 86,468         \$ 92,509           Accound is abilities         156,445         170,240           Accound isabilities         -         447           Operating lease liabilities, current         17,985         182,241           Total current liabilities         260,898         281,437           Total current liabilities         260,898         281,437           Long-term liabilities         122,597         123,401           Accrued liabilities         49,505         50,568           Total current liabilities         49,505         50,568           Total liabilities         49,505         50,568           Total liabilities         49,505         50,568           Total liabilities         49,	Prepaid expenses and other current assets		56,816		51,979
Goodwill         649,890         648,850           Customer contracts and other intangible assets, net         114,430         119,999           Deferred income taxes         804         833           Operating lease right-of-use assets, net         66,692         66,682           Other assets         152,739         142,761           Total assets         \$         2,701,752         \$         2,696,413           Liabilities         Massets         \$         2,696,413           Liabilities         S         2,701,752         \$         2,696,413           Liabilities         Massets         \$         2,696,413           Liabilities         156,445         170,240         \$           Accrued labilities         -         -         447           Operating lease liabilities, current         17,985         18,241         102,297         123,401           Accrued labilities         260,898         281,437         102,297         123,401           Accrued liabilities         122,597         123,401         132,496         132,496         132,496         132,496         132,496         132,496         132,496         132,496         1568,105         537,902         537,902         537,902         53	Total current assets		916,397		915,676
Customer contracts and other intangible assets, net         114,430         119,999           Deferred income taxes         804         833           Operating lease right-of-use assets, net         64,921         66,682           Other assets         152,739         142,761           Total assets         \$ 2,701,752         \$ 2,696,413           Liabilities and shareholders' equity         \$ 86,468         \$ 92,509           Accruet liabilities:         156,445         170,240           Accrued liabilities, current liabilities, current         15,445         170,240           Accrued taxes         -         447         0perating lease liabilities, current         18,241           Total current liabilities         260,898         281,437         122,597         123,401           Accrued labilities         260,898         281,437         132,496         132,496           Corrent liabilities         132,597         123,401         132,496	Property, plant and equipment, net		802,571		801,612
Deferred income taxes         804         833           Operating lease right-of-use assets, net         66,921         66,682           Other assets         152,739         142,761           Total assets         \$ 2,701,752         \$ 2,696,413           Liabilities and shareholders' equity             Current liabilities:              Accounds payable         \$ 86,468         \$ 92,509           Accrued liabilities         176,445         170,240           Accrued liabilities, current         17,985         18,241           Total current liabilities, current         17,985         18,241           Total current liabilities         2260,898         281,437           Long-term liabilities         122,597         123,401           Accrued liabilities         122,597         123,401           Accrued liabilities         135,105         132,496           Operating lease liabilities         49,505         50,568           Total liabilities         568,105         587,902           Shareholders' equity         1503         1,500           Class B Common Stock         1,503         1,500           Class B Common Stock         356         359 <td>Goodwill</td> <td></td> <td>649,890</td> <td></td> <td>648,850</td>	Goodwill		649,890		648,850
Operating lease right-of-use assets, net         64,921         66,682           Other assets         152,739         142,761           Total assets         \$ 2,701,752         \$ 2,696,413           Liabilities and shareholders' equity         *         *           Current liabilities:         *         *           Accounds payable         \$ 86,468         \$ 92,509           Accrued liabilities, current         156,445         170,240           Accrued taxes         -         447           Operating lease liabilities, current         260,898         281,437           Total current liabilities         260,898         281,437           Long-term liabilities         225,597         123,401           Accrued liabilities         122,597         123,401           Accrued liabilities         135,105         132,496           Operating lease liabilities         135,105         132,496           Operating lease liabilities         568,105         507,568           Total liabilities         568,105         587,902           Shareholders' equity:         *         *           Common Stock         1,503         1,500           Class B Common Stock         104,108         104,791	Customer contracts and other intangible assets, net		114,430		119,999
Other assets         152,739         142,761           Total assets         \$ 2,701,752         \$ 2,696,413           Liabilities and shareholders' equity         -         -           Current liabilities:         -         -           Accoruls payable         \$ 86,468         \$ 92,509           Accrued liabilities         -         -           Accrued taxes         -         -           Operating lease liabilities, current         17,985         18,241           Total current liabilities:         -         447           Accrued liabilities         260,898         281,437           Long-term liabilities:         -         447           Accrued liabilities         225,97         123,401           Accrued liabilities         135,105         132,496           Operating lease liabilities         -         49,505           Total liabilities         568,105         587,902           Shareholders' equity:         -         -           Common Stock         1,503         1,500           Class B Common Stock         356         359           Capital surplus         104,108         104,791           Retained earnings         2,056,219         2,025,505	Deferred income taxes		804		833
Total assets         \$ 2,701,752         \$ 2,696,413           Liabilities and shareholders' equity             Current liabilities:             Accounts payable         \$ 86,468         \$ 92,509           Accrued liabilities         156,445         170,240           Accrued taxes         -         447           Operating lease liabilities, current         17,985         18,241           Total current liabilities:         260,898         281,437           Long-term liabilities         2260,898         281,437           Long-term liabilities         122,597         123,401           Accrued liabilities         135,105         132,496           Operating lease liabilities         135,105         132,496           Operating lease liabilities         568,105         587,902           Shareholders' equity:         568,105         587,902           Common Stock         1,503         1,500           Class B Common Stock         1,503         1,500           Class B Common Stock         2,056,219         2,025,505           Capital surplus         1004,108         104,791           Retained earnings         2,056,219         2,025,505	Operating lease right-of-use assets, net		64,921		66,682
Liabilities and shareholders' equityCurrent liabilities:Accounts payable\$ 86,468\$ 92,509Accrued liabilities156,445170,240Accrued liabilities-447Operating lease liabilities, current17,98518,241Total current liabilities260,898281,437Long-term liabilities260,898281,437Long-term liabilities122,597123,401Accrued liabilities135,105132,496Operating lease liabilities49,50550,568Operating lease liabilities49,50550,568Total liabilities568,105587,902Shareholders' equity:5050,568Common Stock1,5031,500Class B Common Stock1,5031,500Class B Common Stock2,056,2192,025,505Capital surplus104,108104,791Retained earnings2,056,2192,025,505Accurulated other comprehensive loss(28,539)(23,644)Total shareholders' equity2,133,6472,108,511	Other assets		152,739		142,761
Current liabilities:         Accounts payable         \$         86,468         \$         92,509           Accrued liabilities         156,445         170,240           Accrued taxes         -         447           Operating lease liabilities, current         17,985         18,241           Total current liabilities         260,898         281,437           Long-term liabilities:         260,898         281,437           Accrued liabilities         122,597         123,401           Accrued and deferred income taxes         135,105         132,496           Operating lease liabilities         49,505         50,568           Total liabilities         568,105         587,902           Shareholders' equity:         -         -           Common Stock         1,503         1,500           Class B Common Stock         356         359           Capital surplus         104,108         104,791           Retained earnings         2,056,219         2,025,505           Accumulated other comprehensive loss         (28,539)         (23,644)           Total shareholders' equity         2,108,511         2,085,11	Total assets	\$	2,701,752	\$	2,696,413
Accounts payable         \$         86,468         \$         92,509           Accrued liabilities         156,445         170,240           Accrued taxes         -         447           Operating lease liabilities, current         17,985         18,241           Total current liabilities         260,898         281,437           Long-term liabilities:         260,898         281,437           Accrued liabilities         122,597         123,401           Accrued and deferred income taxes         135,105         132,496           Operating lease liabilities         49,505         50,568           Total liabilities         49,505         508,7002           Shareholders' equity:	Liabilities and shareholders' equity				
Accrued liabilities         156,445         170,240           Accrued taxes          447           Operating lease liabilities, current         17,985         18,241           Total current liabilities         260,898         281,437           Long-term liabilities:         260,898         281,437           Accrued liabilities         260,898         281,437           Long-term liabilities:         122,597         123,401           Accrued and deferred income taxes         135,105         132,496           Operating lease liabilities         49,505         50,568           Total liabilities         568,105         587,902           Shareholders' equity:         568,105         587,902           Common Stock         1,503         1,503           Class B Common Stock         356         359           Capital surplus         104,108         104,791           Retained earnings         2,056,219         2,025,505           Accumulated other comprehensive loss         (28,539)         (23,644)           Total shareholders' equity         2,103,647         2,108,511	Current liabilities:				
Accrued taxes         —         447           Operating lease liabilities, current         17,985         18,241           Total current liabilities         260,898         281,437           Long-term liabilities:         122,597         123,401           Accrued and deferred income taxes         135,105         132,496           Operating lease liabilities         49,505         50,568           Total liabilities         49,505         50,568           Total liabilities         568,105         587,902           Shareholders' equity:         1         1         1           Common Stock         1,503         1,500         1,503           Class B Common Stock         356         359         359           Capital surplus         104,108         104,791         104,108         104,791           Retained earnings         2,056,219         2,025,505         2,055,215         2,025,505           Accumulated other comprehensive loss         (28,539)         (23,644)         1,04,511           Total shareholders' equity         2,133,647         2,108,511         1,008,511	Accounts payable	\$	86,468	\$	92,509
Operating lease liabilities, current         17,985         18,241           Total current liabilities         260,898         281,437           Long-term liabilities:         122,597         123,401           Accrued niabilities         135,105         132,496           Operating lease liabilities         49,505         50,568           Total liabilities         49,505         50,568           Total liabilities         568,105         587,902           Shareholders' equity:         1,503         1,500           Class B Common Stock         356         359           Capital surplus         104,108         104,791           Retained earnings         2,056,219         2,025,505           Accumulated other comprehensive loss         (28,539)         (23,644)           Total shareholders' equity         2,133,647         2,108,511	Accrued liabilities		156,445		170,240
Total current liabilities260,898281,437Long-term liabilities:122,597123,401Accrued liabilities122,597123,401Accrued and deferred income taxes135,105132,496Operating lease liabilities49,50550,568Total liabilities568,105587,902Shareholders' equity:1,5031,500Common Stock356359Capital surplus104,108104,791Retained earnings2,056,2192,025,505Accumulated other comprehensive loss(28,539)(23,644)Total shareholders' equity2,133,6472,108,511	Accrued taxes		_		447
Long-term liabilities:         122,597         123,401           Accrued liabilities         135,105         132,496           Accrued and deferred income taxes         135,105         132,496           Operating lease liabilities         49,505         50,568           Total liabilities         568,105         587,902           Shareholders' equity:         1,503         1,500           Class B Common Stock         104,108         104,791           Retained earnings         2,056,219         2,025,505           Accumulated other comprehensive loss         (28,539)         (23,644)           Total shareholders' equity         2,108,511         1	Operating lease liabilities, current		17,985		18,241
Accured liabilities       122,597       123,401         Accrued and deferred income taxes       135,105       132,496         Operating lease liabilities       49,505       50,568         Total liabilities       568,105       587,902         Shareholders' equity:       1,503       1,500         Common Stock       1,503       1,500         Class B Common Stock       356       359         Capital surplus       104,108       104,791         Retained earnings       2,056,219       2,025,505         Accumulated other comprehensive loss       (28,539)       (23,644)         Total shareholders' equity       2,133,647       2,108,511	Total current liabilities		260,898		281,437
Accrued and deferred income taxes135,105132,496Operating lease liabilities49,50550,568Total liabilities568,105587,902Shareholders' equity:	Long-term liabilities:				
Operating lease liabilities         49,505         50,568           Total liabilities         568,105         587,902           Shareholders' equity:	Accrued liabilities		122,597		123,401
Total liabilities         568,105         587,902           Shareholders' equity:	Accrued and deferred income taxes		135,105		132,496
Shareholders' equity:         1,503         1,500           Common Stock         1,503         1,500           Class B Common Stock         356         359           Capital surplus         104,108         104,791           Retained earnings         2,056,219         2,025,505           Accumulated other comprehensive loss         (28,539)         (23,644)           Total shareholders' equity         2,133,647         2,108,511	Operating lease liabilities		49,505		50,568
Common Stock         1,503         1,500           Class B Common Stock         356         359           Capital surplus         104,108         104,791           Retained earnings         2,056,219         2,025,505           Accumulated other comprehensive loss         (28,539)         (23,644)           Total shareholders' equity         2,133,647         2,108,511	Total liabilities		568,105		587,902
Class B Common Stock         356         359           Capital surplus         104,108         104,791           Retained earnings         2,056,219         2,025,505           Accumulated other comprehensive loss         (28,539)         (23,644)           Total shareholders' equity         2,133,647         2,108,511	Shareholders' equity:				
Capital surplus         104,108         104,791           Retained earnings         2,056,219         2,025,505           Accumulated other comprehensive loss         (28,539)         (23,644)           Total shareholders' equity         2,133,647         2,108,511	Common Stock		1,503		1,500
Retained earnings         2,056,219         2,025,505           Accumulated other comprehensive loss         (28,539)         (23,644)           Total shareholders' equity         2,133,647         2,108,511	Class B Common Stock		356		359
Accumulated other comprehensive loss         (28,539)         (23,644)           Total shareholders' equity         2,133,647         2,108,511	Capital surplus		104,108		104,791
Accumulated other comprehensive loss         (28,539)         (23,644)           Total shareholders' equity         2,133,647         2,108,511			2,056,219		2,025,505
Total shareholders' equity         2,133,647         2,108,511	Accumulated other comprehensive loss		(28,539)		(23,644)
	Total shareholders' equity		2,133,647		2,108,511
		\$		\$	

# **Detail of Operating Results**

# (Unaudited)

		Thirte	en V	Veeks Ende	d No	vember 30,	202	4	Thirteen Weeks Ended November 25, 20						202	023	
<i>.</i>		Core aundry perations		pecialty arments		First Aid		Total		Core Laundry perations		pecialty arments		First Aid		Total	
(In thousands, except percentages)	<u> </u>		0.							•	G						
Revenues	\$	532,743	\$	45,943	\$	26,222	\$	604,908	\$	523,989	\$	44,669	\$	24,867	\$	593 <i>,</i> 525	
Revenue Growth %		1.79	6	2.9%	6	5.49	6	1.9%									
Operating Income (Loss) (1), (2)	\$	43,023	\$	12,167	\$	341	\$	55,531	\$	42,091	\$	12,117	\$	(1,071)	\$	53,137	
Operating Margin		8.19	6	26.5%	6	1.39	6	9.2 %		8.09	6	27.19	6	-4.39	6	9.0%	
Adjusted EBITDA (1), (2)	\$	79,061	\$	13,646	\$	1,253	\$	93,960	\$	75,656	\$	13,324	\$	(292)	\$	88,688	
Adjusted EBITDA Margin		14.89	6	29.7%	6	4.8%	6	15.5 %		14.49	6	29.89	6	-1.29	6	14.9%	

(1) The Company's financial results for the first quarter of fiscal 2025 and 2024 included approximately \$2.5 million and \$2.9 million, respectively, of costs directly attributable to its Key Initiatives.

(2) The Key Initiatives' costs and Clean acquisition costs combined to decrease both Core Laundry Operations' operating margin and Adjusted EBITDA margin for the first quarter of fiscal 2025 and 2024 by 0.5% and 0.6%, respectively.

# Consolidated Statements of Cash Flows (Unaudited)

(In thousands)	Novem	per 30, 2024	November 25, 2023				
Cash flows from operating activities:							
Net income	\$	43,105	\$ 42,325				
Adjustments to reconcile net income to cash provided by operating activities:							
Depreciation and amortization (1)		34,808	33,733				
Share-based compensation		2,836	2,534				
Accretion on environmental contingencies		320	316				
Accretion on asset retirement obligations		57	233				
Deferred income taxes		1,706	640				
Other		106	79				
Changes in assets and liabilities, net of acquisitions:							
Receivables, less reserves		(3,606)	(20,413)				
Inventories		1,761	(138)				
Rental merchandise in service		2,762	(1,330)				
Prepaid expenses and other current assets and Other assets		(8,618)	(9,692)				
Accounts payable		(6,861)	(6,663)				
Accrued liabilities		(18,196)	(6,172)				
Prepaid and accrued income taxes		7,944	10,218				
Net cash provided by operating activities		58,124	45,670				
			,,				
Cash flows from investing activities:							
Acquisition of businesses, net of cash acquired		(2,352)	_				
Capital expenditures, including capitalization of software costs		(33,566)	(39,050)				
Purchases of investments		(14,734)	(11,394)				
Maturities of investments		13,039	10,217				
Proceeds from sale of assets		153	606				
Net cash used in investing activities		(37,460)	(39,621)				
		(01)100	(,,				
Cash flows from financing activities:							
Proceeds from exercise of share-based awards		3	2				
Taxes withheld and paid related to net share settlement of equity awards		(3,284)	(2,290)				
Repurchase of Common Stock		(6,373)	(255)				
Payment of cash dividends		(5,897)	(5,573)				
Net cash used in financing activities		(15,551)	(8,116)				
Ŭ		()	(-)				
Effect of exchange rate changes		(438)	4				
Net increase (decrease) in cash and cash equivalents		4,675	(2,063)				
Cash and cash equivalents at beginning of period		161,571	79,443				
Cash and cash equivalents at end of period	\$	166,246	\$ 77,380				

(1) Depreciation and amortization for the first three months of fiscal 2025 and 2024 included approximately \$4.2 million and \$4.6 million, respectively, of noncash amortization expense recognized on acquisition-related intangible assets.

#### **Reconciliation of GAAP to Non-GAAP Financial Measures**

The Company reports its consolidated financial results in accordance with generally accepted accounting principles ("GAAP"). To supplement the Company's consolidated financial results in this press release, the Company also presents Adjusted EBITDA and Adjusted EBITDA margin, which are non-GAAP financial measures. The Company defines Adjusted EBITDA as net income before interest, income taxes, depreciation and amortization, further adjusted for share-based compensation expense, acquisition costs, executive transition costs and other items impacting the comparability of the Company's underlying operating performance between periods. Adjusted EBITDA margin is defined as Adjusted EBITDA for a period divided by revenue for the same period.

The Company believes these non-GAAP financial measures provide useful supplemental information regarding the performance of the Company and its segments to both management and investors. In addition, by excluding certain items, these non-GAAP financial measures enable management and investors to further evaluate the underlying operating performance of the Company.

Supplemental reconciliations of the Company's consolidated net income on a GAAP basis to Adjusted EBITDA and Adjusted EBITDA margin, are presented in the following table. Investors are encouraged to review the reconciliations of the non-GAAP financial measures to their most directly comparable GAAP financial measures, which are provided below. Adjusted EBITDA and Adjusted EBITDA margin should be considered in addition to, and not as substitutes for, or in isolation from, measures prepared in accordance with GAAP.

The Company does not allocate its provision for income taxes to its business segments and as a result, presents it in a separate column in the following tables.

		Thirteen Weeks Ended November 30, 2024									
	Cor	e Laundry	S	pecialty		First					
(In thousands, except percentages)	Op	Operations		arments	Aid		Other	Total			
Revenue	\$	532,743	\$	45,943	\$	26,222	\$	_	\$	604,908	
Net income	\$	45,428	\$	12,167	\$	341	\$	(14,831)	\$	43,105	
Provision for income taxes		—		—		—		14,831		14,831	
Interest income, net		(2,695)		_		_		_		(2,695)	
Depreciation and amortization		32,617		1,306		885		_		34,808	
Share-based compensation expense		2,636		173		27		_		2,836	
Executive transition costs		1,075		_		_		—		1,075	
Adjusted EBITDA	\$	79,061	\$	13,646	\$	1,253	\$	_	\$	93,960	
Adjusted EBITDA Margin		14.8 %		29.7%		4.8%				15.5 %	

				Thirteen Wee					
	Core	e Laundry	S	pecialty		First			
(In thousands, except percentages)	Ор	Operations Garments			Aid		Other	Total	
Revenue	\$	523,989	\$	44,669	\$	24,867	\$ _	\$	593,525
Net income	\$	44,209	\$	12,117	\$	(1,071)	\$ (12,930)	\$	42,325
Provision for income taxes		—		—		—	12,930		12,930
Interest income, net		(2,834)		_		_	_		(2,834)
Depreciation and amortization		31,945		1,031		757	—		33,733
Share-based compensation expense		2,336		176		22	_		2,534
Adjusted EBITDA	\$	75,656	\$	13,324	\$	(292)	\$ _	\$	88,688
Adjusted EBITDA Margin		14.4 %		29.8%		-1.2 %			14.9%