```
SECURITIES AND EXCHANGE COMMISSION
                        Washington, D.C.
                20549
```

                    FORM 10-Q
                QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF
                    THE SECURITIES EXCHANGE ACT OF 1934
        For the quarter ended
    February 25,1995
Commission File
Number 1-8504

## UNIFIRST CORPORATION

(Exact name of registrant as specified in its charter)
Massachusetts
(State of Incorporation)
04-2103460
(IRS Employer Identification Number)

68 Jonspin Road
Wilmington, Massachusetts 01887
(Address of principal executive offices)
Registrant's telephone number, including area code: (508) 658-8888

```
Indicate by check mark whether the registrant (1) has filed all reports
required to be filed by Section 13 or 15(d) of the Securities Exchange Act of
1 9 3 4 \text { during the preceeding 12 months (or for such shorter period that the}
registrant was required to file such reports), and (2) has been subject to
such filing requirements for the past 90 days.
```

    Yes [X] No [ ]
    The number of outstanding shares of the registrant's Common Stock and Class B
Common Stock as of April 4, 1995 were 7,886,644 and 12,623,964 respectively.
2
PART 1 - FINANCIAL INFORMATION
FORM 10-Q
UNIFIRST CORPORATION AND SUBSIDIARIES
CONDENSED BALANCE SHEETS
(unaudited)

|  |  | February 25, 1995 |  | August 27, 1994* |  | $\begin{array}{r} \text { February } 26 \text {, } \\ 1994 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |
| Current assets: |  |  |  |  |  |  |
| Cash | \$ | 5,344,000 | \$ | 4,120,000 | \$ | 4,862,000 |
| Receivables |  | 32,040,000 |  | 30,044,000 |  | 28,378,000 |
| Inventories |  | 17,014,000 |  | 15,409,000 |  | 12,987,000 |
| Rental merchandise in service |  | 32,409,000 |  | 30,577,000 |  | 28,101,000 |
| Prepaid expenses |  | 146,000 |  | 109,000 |  | 106,000 |
| Total current assets |  | 86,953,000 |  | 80,259,000 |  | 74,434,000 |
| Property and equipment: |  |  |  |  |  |  |
| Land, buildings and leasehold improvements |  | 105,940,000 |  | 101,374,000 |  | 97,454,000 |
| Machinery and equipment |  | 106,115,000 |  | 99,955,000 |  | 92,530,000 |
| Motor vehicles |  | 27,151,000 |  | 26,237,000 |  | 22,564,000 |
|  |  | 239,206,000 |  | 227,566,000 |  | 212,548,000 |
| Less - accumulated depreciation |  | 97,784,000 |  | 89,554,000 |  | 81,769,000 |
|  |  | 141,422,000 |  | 138,012,000 |  | 130,779,000 |
| Other assets |  | 37,349,000 |  | 31,889,000 |  | 29,154,000 |
|  | \$ | 265,724,000 |  | 250,160,000 | \$ | 234,367,000 |
| Liabilities and Shareholders' Equity |  |  |  |  |  |  |
| Current liabilities: |  |  |  |  |  |  |
| Current maturities of long-term obligations | \$ | 6,759,000 | \$ | 6,874,000 | \$ | 6,116,000 |
| Notes payable |  | -- |  | 448,000 |  | 428,000 |
| Accounts payable |  | 11,227,000 |  | 12,246,000 |  | 7,792,000 |
| Accrued liabilities |  | 33,739,000 |  | 27,265,000 |  | 25,078,000 |
| Accrued and deferred income taxes |  | 4,498,000 |  | 5,469,000 |  | 4,498,000 |
| Total current liabilities |  | 56,223,000 |  | 52,302,000 |  | 43,912,000 |
| Long-term obligations, net of current maturities |  | 37,134,000 |  | 34,728,000 |  | 35,653,000 |
| Deferred income taxes |  | 14,542,000 |  | 13,658,000 |  | 13,633,000 |
| Shareholders' equity: |  |  |  |  |  |  |
| Preferred stock, \$1.00 par value; 2,000,000 shares authorized; none issued |  | -- |  | -- |  | -- |
| Common stock, $\$ .10$ par value; $30,000,000$ shares authorized; issued and outstanding 7,886,644 shares |  | 788,000 |  | 788,000 |  | 787,000 |
| Class B Common stock, $\$ .10$ par value; $20,000,000$ shares authorized; issued and outstanding $12,623,964$ shares |  |  |  |  |  |  |
| 12,623,964 shares |  | 1,263,000 |  | 1,263,000 |  | 1,263,000 |
| Capital surplus |  | 7,042,000 |  | 7,042,000 |  | 7,008,000 |
| Retained earnings |  | 149,377,000 |  | 140,866,000 |  | 132,472,000 |
| Cumulative translation adjustment |  | $(645,000)$ |  | (487,000) |  | (361,000) |
| Total shareholders' equity |  | 157,825,000 |  | 149,472,000 |  | 141,169,000 |
|  | \$ | 265,724,000 |  | 250,160,000 | \$ | 234,367,000 |

<FN>

* Condensed from audited financial statements

The accompanying notes are an integral part of these condensed financial statements.

3

FORM 10-Q
UNIFIRST CORPORATION AND SUBSIDIARIES
condensed statements of income
(unaudited)

|  | Twenty-six weeks ended February 25, 1995 | Twenty-six weeks ended February 26, 1994 | Thirteen weeks ended February 25, 1995 | Thirteen weeks ended February 26, 1994 |
| :---: | :---: | :---: | :---: | :---: |
| Revenues | \$172,443,000 | \$154,201,000 | 86,231,000 | \$ 76,094,000 |



The accompanying notes are an integral part of these condensed financial statements.

4

FORM 10-Q
UNIFIRST CORPORATION AND SUBSIDIARIES
CONDENSED STATEMENTS OF CASH FLOWS
(unaudited)

|  |  | ```Twenty-six weeks ended February 25, 1 9 9 5``` |  | ```Twenty-six weeks ended February 26, 1 9 9 4``` |
| :---: | :---: | :---: | :---: | :---: |
| Cash flows from operating activities: |  |  |  |  |
| Net Income | \$ | 9,410,000 | \$ | 9,578,000 |
| Adjustments: |  |  |  |  |
| Depreciation |  | 7,955,000 |  | 7,282,000 |
| Amortization of other assets |  | 1,574,000 |  | 1,405,000 |
| Receivables |  | $(1,670,000)$ |  | $(3,191,000)$ |
| Inventories |  | $(1,520,000)$ |  | $(1,439,000)$ |
| Rental merchandise in service |  | (955,000) |  | $(1,186,000)$ |
| Prepaid expenses |  | 81,000 |  | 10,000 |
| Accounts payable |  | $(1,322,000)$ |  | $(3,245,000)$ |
| Accrued liabilities |  | 6,364,000 |  | (194,000) |
| Accrued and deferred income taxes |  | $(1,074,000)$ |  | (893,000) |
| Deferred income taxes |  | 861,000 |  | 956,000 |
| Net cash provided by operating activities |  | 19,704,000 |  | 9,083,000 |
| Cash flows from investing activities: |  |  |  |  |
| Acquisition of businesses, net of cash acquired |  | $(6,614,000)$ |  | $(4,625,000)$ |
| Capital expenditures |  | $(11,149,000)$ |  | $(11,280,000)$ |
| Other assets, net |  | $(1,668,000)$ |  | (537,000) |
| Net cash used in investing activites |  | $(19,431,000)$ |  | $(16,442,000)$ |
| Cash flows from financing activities: |  |  |  |  |
| Increase in debt |  | 5,825,000 |  | 12,516,000 |
| Reduction of debt |  | $(3,975,000)$ |  | $(3,052,000)$ |
| Cash dividends paid or payable |  | (899,000) |  | (899,000) |
| Net cash provided by financing activities |  | 951,000 |  | 8,565,000 |
| Net increase in cash |  | 1,224,000 |  | 1,206,000 |
| Cash at beginning of period |  | 4,120,000 |  | 3,656,000 |

Supplemental disclosure of cash flow information:

| Interest paid | \$ | 1,563,000 | \$ | 1,335,000 |
| :---: | :---: | :---: | :---: | :---: |
| Income taxes paid | \$ | 5,292,000 | \$ | 5,579,000 |

The accompanying notes are an integral part of these condensed financial statements.

## FORM 10-Q <br> UNIFIRST CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED FINANCIAL STATEMENTS
FOR THE TWENTY-SIX WEEKS ENDED FEBRUARY 25, 1995

1. These condensed financial statements have been prepared by the Company without audit, pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations; however, the Company believes that the information furnished reflects all adjustments which are, in the opinion of management, necessary to a fair statement of results for the interim period. It is suggested that these condensed finanacial statements be read in conjunction with the financial statements and the notes, thereto, included in the Company's latest annual report.
2. From time to time, the Company is subject to legal proceedings and claims arising from the conduct of their business operations, including personal injury, customer contract, employment claims and environmental matters. In the opinion of management, such proceedings and claims are not likely to result in losses which would have a material adverse effect upon the Company.
3. During 1993 the Company's shareholders voted to amend its Articles of Organization to increase the number of authorized shares of Common Stock from 20,000,000 to $30,000,000$, and to authorize a new Class B Common Stock with 20,000,000 authorized shares. The Company offered to exchange, on a share-for-share basis, shares of Class B Common Stock for shares of Common Stock.
4. On November 18, 1993 the Company's Board of Directors declared a two-for-one stock split, to be effected in the form of a stock dividend, on the Company's Common Stock and Class B Common Stock. The stock dividend was paid on January 19, 1994 to shareholders of record on January 5, 1994. All references to average number of shares outstanding and per share data in these financial statements reflect the effect of the two-for-one split.
5. On November 1, 1994 the Company acquired all of the outstanding stock of Tennessee Uniform \& Towel Service, Inc., a garment rental business located in Nashville, TN. 6
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MANAGEMENT'S DISCUSSION AND ANALYSIS OF RESULTS
    OF OPERATIONS AND FINANCIAL CONDITION
FOR THE TWENTY-SIX WEEKS ENDED FEBRUARY 25, 1995
```

RESULTS OF OPERATIONS

- ---------------------

Twenty-six Weeks of Fiscal 1995 compared to Twenty-six Weeks of Fiscal 1994


Fiscal 1995 revenues for the twenty-six weeks increased $\$ 18,242,000$ or $11.8 \%$ over the twenty-six weeks in fiscal 1994. This increase can be attributed to acquisitions (2.6\%), price increases (1.1\%) and growth from existing operations (8.1\%).

Income from operations as a percentage of revenue decreased to 9.2\% in fiscal 1995 from $10.6 \%$ for the fiscal 1994 period. The primary reason for the decrease is the impact of higher uniform merchandise costs. Merchandise cost as a percent of revenues increased $1.4 \%$ over the prior year. Additionally, in the first half of the year the Company experienced comparatively higher expenses in the operation of its distribution centers and in the new corporate-owned life insurance program. Offsetting these increases were improvements in employee related costs, primarily workers' compensation and health insurance.

Net interest expense (interest expense less interest income) was $\$ 1,434,000$ in fiscal 1995 as compared to $\$ 1,170,000$ in fiscal 1994. The increase is attributable to increased debt levels and higher interest rates in fiscal 1995.

The provision for income taxes for the current period was $35.0 \%$ as compared to $37.0 \%$ for the corresponding 1994 period. The decrease in 1995 is due primarily to the favorable impact of a corporate-owned life insurance program and proportionally more tax-exempt income from Puerto Rico.

Thirteen Weeks ended February 25, 1995 compared to Thirteen Weeks ended

February 26, 1994

- -----------------

Fiscal 1995 second quarter revenues increased $\$ 10,137,000$ or $13.3 \%$ over the fiscal 1994 second quarter. This increase can be attributed to acquisitions (2.8\%), price increases (1.1\%) and growth from existing operations (9.4\%).

Income from operations as a percentage of revenue decreased to 7.7\% in fiscal 1995 from 8.8\% for the fiscal 1994 period. The primary reason for the decrease is the result of higher uniform merchandise costs, with merchandise cost as a percent of revenues increasing $1.4 \%$ over the prior year's second quarter. The nuclear garment services business showed improvement in a quarter to quarter comparison, and depreciation expense as a percent of revenues improved . 3\% compared to the prior year period.

Net interest expense (interest expense less interest income) was \$689,000 in fiscal 1995 as compared to $\$ 604,000$ in fiscal 1994. The increase is attributable to increased debt levels and higher interest rates in fiscal 1995.

The provision for income taxes for the current period was $35.0 \%$ as compared to $37.0 \%$ for the corresponding 1994 period. The decrease in 1995 is due primarily to the favorable impact of a corporate-owned life insurance program and proportionally more tax-exempt income from Puerto Rico.

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MANAGEMENT'S DISCUSSION AND ANALYSIS OF RESULTS
    OF OPERATIONS AND FINANCIAL CONDITION
    (continued)
FOR THE TWENTY-SIX WEEKS ENDED FEBRUARY 25, 1995
```

LIQUIDITY AND CAPITAL RESOURCES

During the twenty-six weeks ended February 25, 1995 net cash provided by operating activities, $\$ 19,704,000$, and additional borrowings of $\$ 5,825,000$ were primarily used for capital expenditures, $\$ 11,149,000$, acquisition of businesses, $\$ 6,614,000$, debt repayment, $\$ 3,975,000$ and dividends, $\$ 899,000$.

Shareholders' equity as a precent of total capital has increased from 71.1\% at August 29, 1992 to $78.2 \%$ at February 25, 1995, indicating the improvement in the overall strength of the Company's balance sheet.

The Company had $\$ 5,344,000$ in cash and $\$ 26,250,000$ available on its $\$ 50,000,000$ line of credit as of February 25, 1995. The Company believes its ability to generate cash from operations will adequately cover its foreseeable capital requirements.

EFFECTS OF INFLATION

- ---------------------

Inflation has had the effect of increasing the reported amounts of the Company's revenues and costs. The Company uses the last-in, first-out (LIFO) method to value a significant portion of inventories. This method tends to reduce the amount of income due to inflation included in the Company's results of operations. The Company believes that, through increases in its prices, it has been able to recover increases in costs and expenses attributable to inflation.

8

PART II - OTHER INFORMATION
FORM 10-Q
UNIFIRST CORPORATION AND SUBSIDIARIES

Item 1. Legal Proceedings

- -----------------------------

Reference is made to Note 2 of notes to condensed financial statements and to the discussion under the heading Environmental Matters in the Company's Annual Report on Form 10-K for the fiscal year ended August 27, 1994.

Item 4. Submission of Matters to a Vote of Security Holders

- -------------------------------------------------------------------

Registrant's Annual Meeting of Shareholders was held on January 10, 1995. Cynthia Croatti Inello and Reynold L. Hoover were elected and reelected, respectively, to the Board of Directors. With respect to Ms. Inello, 6,724,040 shares of Common Stock and $12,625,964$ shares of Class B Common Stock were voted for her election and 17,240 shares of Common Stock were voted against her election. With respect to Mr. Hoover, $6,722,520$ shares of Common Stock were voted for his election and 18,760 shares Common Stock were voted against his election.

Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits:
(27) Financial Data Schedule
(b) Reports on Form 8-K: None

SIGNATURES
Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf of the undersigned thereunto duly authorized.

UNIFIRST CORPORATION

Ronald D. Croatti
-----------------------
Ronald D. Croatti
Vice Chairman and
Chief Executive Officer

Date: April 11, 1995

John B. Bartlett
---------------------------John B. Bartlett Senior Vice President and Chief Financial Officer

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<ARTICLE> 5
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THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE
FINANCIAL STATEMENTS OF UNIFIRST CORPORATION FOR THE TWENTY-SIX WEEKS ENDED
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